

GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION TRUST

BOARD OF DIRECTORS MEETING HELD IN PUBLIC

Thursday 13 November 2025 at 09.00 to 12.30

Lecture Hall, Sandford Education Centre, Cheltenham General Hospital

AGENDA

REF	ITEM	PURPOSE	REPORT	TIME
1.	Chair's welcome and introduction			09.00
2.	Apologies for absence			
3.	Declarations of interest (pertaining to agenda)			
4.	Minutes of previous meeting • 11 September 2025	Assurance	Report	09.05
5.	Matters arising			
6.	Questions from the public			09.10
7.	Patient Story			09.20
8.	Chair's report, <i>Deborah Evans, Chair</i>	Assurance	Report	09.35
9.	Chief Executive's Report <i>Kevin McNamara, Chief Executive Officer</i>	Assurance	Report	09.45
MATERNITY SERVICES				
10.	Maternity Services Regulatory Compliance Report (s31 Notice) <i>Matt Holdaway, Chief Nurse & Director of Quality and Lisa Stephens, Director of Midwifery</i>	Assurance	Report	09.55
11.	Perinatal Quality Surveillance Q4 2024/2025 & Q2 2025/2026 <i>Matt Holdaway, Chief Nurse & Director of Quality</i>	Assurance	Report	10.05
GOVERNANCE				
12.	Audit and Assurance Committee Report <i>John Cappock, Non-Executive Director</i>	Assurance	Report	10.15
13.	Strategic and Operational Risk Report <i>Kerry Rogers, Director of Integrated Governance</i>	Assurance	Report	10.25
14.	National Health Service Provider Licence <i>Kerry Rogers, Director of Integrated Governance</i>	Assurance	Report	10.35
15.	2025-2030 Strategy approval <i>Will Cleary-Gray, Director of Improvement and Delivery</i>	Approval	Report	10.45
BREAK				
PERFORMANCE & QUALITY				
16.	Quality and Performance Committee Report <i>Sam Foster, Non-Executive Director</i>	Assurance	Report	11.00
17.	Integrated Performance Report <i>Al Sheward- Chief Operating Officer</i>	Assurance	Report	11.10

	Matthew Holdaway – Chief Nurse. Mark Pietroni – Medical Director. Claire Radley – Director for People and Organisational Development. Karen Johnson – Director of Finance			
18.	Learning from Deaths Report Mark Pietroni, Medical Director & Director of Safety	Assurance	Report	11.30
19.	Tower Decant Programme Update Mark Pietroni, Medical Director	Assurance	Report	11.40
PEOPLE				
20.	People and Organisational Development Committee Report Deborah Evans, Chair or Marie-Annick Gournet, Non-Executive Director	Assurance	Report	11.55
21.	Workforce Race Equality Standard and Workforce Disability Equality Standard Report Claire Radley, Director for People & Organisational Development	Assurance	Report	12.15
FINANCE				
22.	Finance and Resources Committee Report Jaki Meekings-Davis, Non-Executive Director	Assurance	Report	12.25
STANDING ITEMS				
23.	Any other business			12.30
24.	Governor observations			
	Date and time of next meeting: 15 January at 09.00 Lecture Hall, Sandford Education Centre, Cheltenham General Hospital			
Close by 12.30				