

GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION TRUST

BOARD OF DIRECTORS MEETING HELD IN PUBLIC

Thursday 10 September 2026 at 09.00 to 12.30

Lecture Hall, Redwood Education Centre, Gloucester Royal Hospital

AGENDA

REF	ITEM	PURPOSE	PAPER	TIME
1.	Chair's welcome and introduction	Information		09.00
2.	Apologies for absence	Information		
3.	Declarations of interest (pertaining to agenda)	Approval		
4.	Minutes of previous meeting 16 July 2026	Approval		09.03
5.	Matters arising	Assurance		
6.	Questions from the public	Information		09.10
7.	Staff Story	Information		09.15
8.	Chair's report <i>Deborah Evans-Chair</i>	Information		09.25
9.	Chief Executive's Report <i>Kevin McNamara, Chief Executive</i>	Information		09.35
10.	Maternity Services Regulatory Compliance Report (section 31 Notice Response) <i>Matt Holdaway, Chief Nurse & Director of Quality</i>	Assurance		09.45
11.	Perinatal Quality Oversight Model • To include 10-point plan assurance process <i>Matt Holdaway, Chief Nurse & Director of Quality</i>	Assurance		09.55
12.	Integrated Governance update including updates on legal, regulatory and policy <i>Kerry Rogers, Director of Integrated Governance</i>	Assurance		10.10
13.	Combined Risk Management Report • Corporate Risks • Board Assurance Framework <i>Kerry Rogers, Director of Integrated Governance</i>	Assurance		10.20
PEOPLE AND ORGANISATIONAL DEVELOPMENT				
14.	Chief People Officer's Insights Report <i>Caroline Julien, Chief People Officer</i>	Assurance		10.30
15.	Guardian of Safe Working Annual Report <i>Shyam Bhakthavalsala, Guardian of Safe Working</i>	Assurance		10.40
BREAK (11.10 to 11.20)				
QUALITY AND PERFORMANCE				
16.	Quality and Performance Committee Report <i>Sam Foster, Non-Executive Director</i>	Assurance		10.50

	• Infection Prevention and Control Annual Report • Safeguarding Annual Report Full reports within the Reading Room			
17.	Integrated Performance Report <i>Al Sheward-Chief Operating Officer, Karen Johnson-Director of Finance, Matt Holdaway-Chief Nurse, Mark Pietroni-Medical Director, Caroline Julien-Chief People Officer</i>	Assurance		11.00
18.	Appraisal Revalidation Report <i>Mark Pietroni, Medical Director & Director of Safety</i>	Assurance		11.40
19.	Winter planning 2026/27 – Assurance Process Report <i>Al Sheward, Chief Operating Officer</i>			11.50
SUSTAINABILITY				
19.	Green Plan <i>Will Cleary-Gray, Director of Improvement and Delivery</i>			12.05
FINANCE				
20.	Finance and Resources Committee Report <i>John Noble, Non-Executive Director</i>	Assurance		12.15
21.	Any other business	Information		
22.	Governor observations	Information		
	Date and time of next meeting: Thursday 12 th November 09.00 Lecture Hall, Redwood Education Centre, Gloucester Royal Hospital	Information		